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December 12, 2025

To whom it may concern:

Company name **Ahresty Corporation** Shinichi Takahashi Representative

President & CEO

Securities code 5852

Prime Market, Tokyo Stock Exchange

Inquiries Atsushi Shimizu

> Executive Officer, Deputy Chief of General Administrative Command and General Manager of Management Planning Department

Phone number 03-6369-8664

Notice on Completion of Payment for Disposal of Treasury Shares as Restricted Stock Incentive for the Employee Stock Ownership Association and Partial Forfeiture

Ahresty Corporation (the "Company") hereby announces that the payment procedures for the disposal of treasury shares as a restricted stock incentive for the Ahresty Employee Stock Ownership Association, which was resolved at the meeting of the Board of Directors held on August 8, 2025, have been completed today as follows.

In addition, due to partial forfeiture, changes have occurred in the originally planned number of shares to be disposed of and the total disposal amount. Details of these changes are provided below. For further information, please refer to the "Notice on Disposal of Treasury Shares as Restricted Stock Incentive for the Employee Stock Ownership Association" dated August 8, 2025.

Overview of Disposal of Treasury Shares (changes are underlined)

	After Change	Before Change
(1) Disposal date	December 12, 2025	December 12, 2025
(2) Class and number of shares to be	148,500 shares of the Company's	338,850 shares of the Company's
disposed of	common stock	common stock
(3) Disposal price	850 yen per share	850 yen per share
(4) Total disposal amount	<u>126,225,000</u> yen	288,022,500 yen
(5) Disposal method	Third-party allotment	Third-party allotment
(scheduled allottee)	(148,500 shares to the Ahresty	(338,850 shares to the Ahresty
	Employee Stock Ownership	Employee Stock Ownership
	Association)	Association)

2. Reason for Changes

The changes in the number of shares to be disposed of and the total disposal amount resulted from the finalization of the number of members who agreed to participate in the restricted stock incentive plan for the employee stock ownership association.