



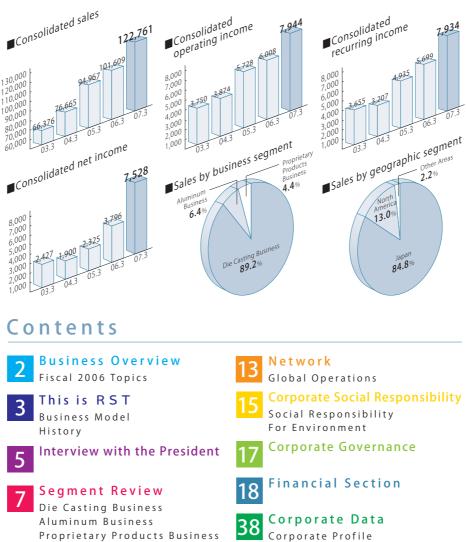
### ANNUAL REPORT 2007

For The Year Ended March 31 2007

## Profile

## Committed to research, service and technology

Ahresty is a phonetic representation of the three letters, *RST*, signifying the integration of Research, Service and Technology. "R" signifies research and development as well as the resolve to create and explore which enables us to better serve our customers; "S" goes beyond the quality of our products and after-service to encompass every facet of interaction with our customers, while "T" stands for the knowledge and technology that provide the foundation for "R" and "S." True to our aspirations of serving society through our broad range of products, Ahresty remains committed to the pursuit of ever-higher standards of Research, Service and Technology.



Financial Highlights (Unit: rounded down to the nearest million yen)

## Business Overview

#### Tokai Seiko becomes subsidiary

The Company had previously maintained a connection with Tokai Seiko. In June 2007, the Company made Tokai Seiko a wholly owned subsidiary through share exchange. In the Die Casting Business, orders for items including not only as cast parts but also machining and assembly are increasing, and it is becoming increasingly important to improve machining and casting technologies. The Company consequently aims to bolster its business efficiency and competitiveness through superior quality and cost performance achieved by strengthening ties with Tokai Seiko and making it a subsidiary.



#### Technical Center established

The Company established a Technical Center in Toyahashi, Aichi Prefecture in September 2006. By consolidating the engineering departments of different facilities, the Company intends to standardize technologies and improve its ability to design parts and functions. Moreover, the Company will improve its laboratory facilities and its ability to ensure the functions of parts and pioneer new technologies.



## Mexico plant to begin operating soon

The construction of Ahresty Mexicana, S.A. de C.V. in Guadalupe, Zacatecas is in the final stages if preparing for the start of operations in September 2007. With many automobile production bases in Mexico serving the North American market, we expect the plant in that country to experience considerable growth.

#### India plant to be built

The Company has decided to build a presence in the Indian market, to give it the ability to respond flexibly to onsite production by Japanese auto manufacturers, which are major customers of the Company, and to expand and bolster its Die Casting Business in the Asian market. The Company is now preparing to start production in the India plant in the autumn of 2008.





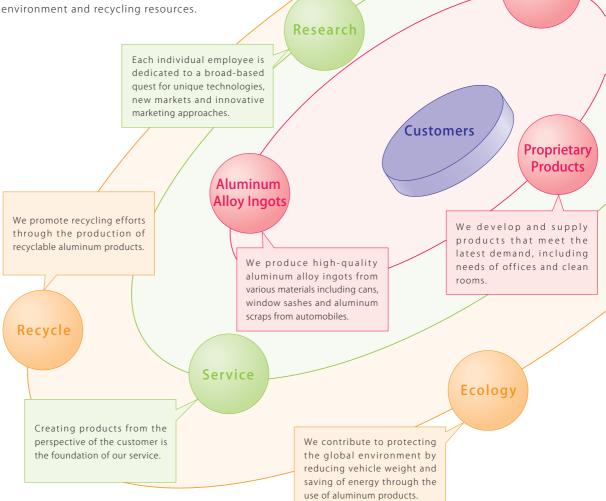
## This is RS

#### Our Business

Under the three principles of Research, Service and Technology represented in our corporate name, Ahresty takes full advantage of its industry-leading technology and wealth of expertise to achieve its goals of developing products and technologies that are a step ahead of the needs of the times, efficiently producing high-quality products, and providing services that truly satisfy our customers. Furthermore, as a company handling aluminum—an environmentally-friendly resource that can be recycled from scrap—we will redouble our efforts to contribute to society by protecting the environment and recycling resources.

We leverage our advanced technology to produce power train parts, suspension related-parts and body parts of automobiles.

**Die Castings** 





that leads to the development of proprietary technologies.

#### Our History

Jun. 1938	•	Founding of Ahresty's predecessor Shimura Aluminum Co., Ltd. Start of production for aluminum alloy ingots, die casting products and aluminum sand mold castings
Nov. 1943	•	Establishment of Fuso Light Alloys Co., Ltd. Start of production for die casting products and aluminum sand mold castings
Apr. 1954	•	Establishment of Tenryu Metal Industry Co., Ltd.
Mar. 1960	•	Establishment of Japan Precision Die Mold Mfg. Co., Ltd. (currently Ahresty Die Mold Hamamatsu Corporation)
Jul.	•	Start of operations of Fuso Light Alloys Co., Ltd. Hamamatsu Plant
Oct. 1961	•	Listing of Fuso Light Alloys Co., Ltd. stock on the Second Section of the Tokyo Stock Exchange and the Osaka Securities Exchange
Mar. 1963	•	Start of operations of Kyoto Die Casting Co., Ltd. Toyohashi Plant (currently Toyohashi Plant)
Jan. 1964	•	Completion of Research and Development Center of Fuso Light Alloys Co., Ltd.
Aug. 1967	•	Establishment of Taiwan General Tool & Die Corporation (currently Ahresty Taiwan Die Mold Corporation)
Apr. 1971	•	Establishment of Tochigi Fuso Co., Ltd. (currently Ahresty Tochigi Corporation)
Mar. 1972	•	Establishment of Ditec Co., Ltd. (currently Ahresty Die Mold Corporation)
Apr. 1977	•	Establishment of Kumamoto Fuso Co., Ltd. (currently Ahresty Kumamoto Corporation)
Aug. 1982	•	Establishment of Hamamatsu Mecatec Corporation
Dec.	•	Establishment of Kyoto Light Metal Corporation (currently Ahresty Light Metal Corporation)
Apr. 1984	•	Establishment of CS Fuso Co., Ltd.
Jul.	•	Start of operations of Fuso Light Alloys Co., Ltd. Kumagaya Plant
Aug.	•	Start of operations of Fuso Light Alloys Co., Ltd. Higashimatsuyama Plant
May 1985	•	Establishment of Pascal Trading Co., Ltd. (currently Ahresty Techno Service Corporation)
Oct.	•	Establishment of Fuso R&D Co., Ltd.
Dec. 1987	•	Establishment of CSE Co., Ltd. (currently Ahresty Casting Support Corporation)
May 1988	•	Establishment of Ahresty Wilmington Corporation
Oct.	•	Corporate name changed from Fuso Light Alloys Co., Ltd. to Ahresty Corporation
Oct. 1989	1	Ahresty Corporation awarded Deming Prize for the year 1989 (Small and Mid-range Industries)
Feb. 1997	•	Ahresty Corporation obtains ISO9001 certification (Lawn Mower, Grass Cutter) Establishment of Thai Ahresty Die Co., Ltd.
Mar.	•	Ahresty Corporation obtains ISO9001 certification
		(Free Access Floor) Ahresty Corporation obtains ISO9002 certification (Die Castings, Aluminum Ingots)
Mar. 2001	•	Ahresty Corporation obtains ISO14001 certification
Jul.	•	Establishment of Thai Ahresty Engineering Co., Ltd.
Aug. 2003	•	Establishment of Guangzhou Ahresty Casting Co., Ltd.
Oct.	•	Merger of Kyoto Die Casting Co., Ltd. and Ahresty Corporation
Nov.	•	Ahresty Corporation awarded the Minister of Economy, Trade and Industry Award of the 20th Materials Process Technology Commendation
Mar. 2005	•	Establishment of Ahresty Precision Die Mold (Guangzhou) Co., Ltd.
Apr.	•	Merger of Pascal Industry Co., Ltd. and Sugahara Precision Industry Co., Ltd. into Ahresty Yamagata Corporation
Jun.	•	Head Office moved to Chuo, Nakano-ku, Tokyo
Jun. 2006	•	Establishment of Ahresty Mexicana, S.A. de C.V.
Sep.	•	Establishment of Technical Center
Jan. 2007	•	Establishment of Ahresty India Private Limited

## lnterview with the P



### Ahresty leaps into a new stage of global growth propelled by heightened demand and customer expectations



Arata Takahashi President, CEO

## r e s i d e n t

## Earning trust with a solid track record as a supplier of automotive components, with die casting parts at the core

The Japanese automobile industry was strong during the fiscal year ended March 2007 in terms of global performance, enabling Ahresty, in turn, to enjoy favorable performance centered on our mainstay Aluminum Die Casting business. Furthermore, global environmental concerns and high oil prices heightened the demand for lighter weight vehicles. With the shift in raw materials from steel to aluminum, Ahresty has attracted attention for our track record in providing a stable supply of value-added products, and expectations are high for our new product and technology development. Automotive parts currently comprise approximately 70% of Ahresty's products, and in fiscal 2005 we demonstrated extraordinary strength as a company led by its management vision as a supplier of automotive components with the production of die casting

parts as a core business.

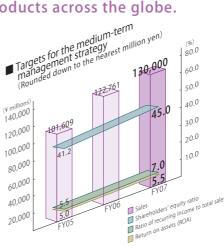
On the other hand, growing demand is pushing our production bases toward full capacity. We intend to remain a step ahead in enhancing our facilities by pursuing the critical task of expanding and improving capacity and establishing new production bases in Japan, while responding to the needs of overseas markets that are undergoing rapid motorization by adding a base in India along with existing facilities in U.S.A., China and Mexico, toward our goal of entering a new stage of growth.

Ahresty aspires to attain sound growth as the most trusted company by our shareholders, customers, investors, business partners and society at large. We seek your continued support for Ahresty as we pursue further expansion and success in Japan and abroad.

#### Outline of our Medium-Term Strategy

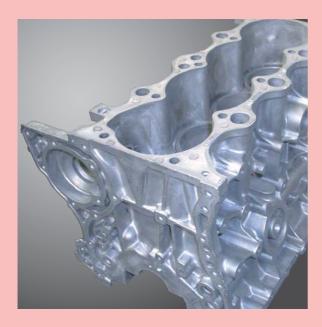
### The key to future growth lies in securing production capacity for providing a stable supply of quality products across the globe.

The automobile industry is facing urgent demand for lighter weight vehicles. Ahresty will expand its conventional lineup of engine and transmission parts by developing aluminum die casting parts for the automobile underbodies and bodies and develop them into new mainstay products. In response to growing demand, we have acquired land adjacent to the Toyohashi Plant in Aichi Prefecture in an effort to expand capacity. In September 2007, a new plant in Mexico will start production that will serve as a collaborative base for our plant in North America. Moreover, we are planning overseas operations to start-up in India in the autumn of 2008.



## Segment Die Casting Business

The most respected name in the die casting industry for consistently pioneering the development of innovative technologies



The core business of Ahresty is aluminum die casting, and the company has expanded in both size and sales volume with the growth of the automotive industry. Ahresty meets diversifying demand even as it continues to pioneer in the development of innovative solutions that resolve the technical barriers to the application of die casting technologies. The company's respected position in the industry is maintained by our ability to introduce die casting into the manufacture of products that traditionally depended on other processes, while also improving quality and efficiency. Future innovations will focus on environmentally sound technology that reduces product weight and promotes product recycling throughout the aluminum and magnesium die casting businesses.

## R e v i e w

#### 👕 Fiscal 2006 Results

In the Die Casting Business, sales reached ¥109,528 million (up 18.7% year on year) backed by strong auto exports and an increase in on-site production. Other positive factors were the addition of consolidated subsidiaries, including Tokai Seiko (an increase of ¥5,133 million) and the impact of rising costs of ingots (a rise of about ¥8 billion). Operating income was ¥7,183 million (up 30.4%) thanks to efforts to reduce manufacturing costs and other cost cutting measures, operational streamlining, efficiency improvements, and other factors.



#### 🗊 Fiscal 2007 Outlook

To quickly and flexibly respond to intensifying global competition, we will endeavor to become a company that anticipates the needs of its customers in every respect, including quality, cost, delivery and development. In concrete terms, we will promote quality enhancement measures to maintain world-class quality and pursue cost reduction measures to attain global cost competitiveness through innovative production efficiency. We are also planning and developing a global supply system and pursuing proposal-oriented product development based on market research technologies to create new demand.

#### At the Cutting Edge of Technology, R&D, and Marketing

#### Standardizing technologies for development overseas

In the fiscal year ended March 31, 2007, we took steps to step up the ratio of standardized domestic technologies, thereby bolstering our global response capabilities. The standardization of Ahresty's innovative techniques and their English translation are now almost complete, and we have managed to achieve a toehold for the overseas development of our differentiated technologies. We will develop a mechanism that will facilitate the global development of our existing technologies.



Shinji Sannakanishi Dr. Executive Officer, General Manager of Engineering Dept.

#### Completing a marketing system in Japan and abroad

The goal of our marketing system is for Ahresty to be wherever customers need us, under the key automotive industry concept of simultaneous global launch. We plan to add Mexico and India to our system, which consists of Japan with the parent functions and North America and China as overseas bases. We will step up overseas development in response to global demand.

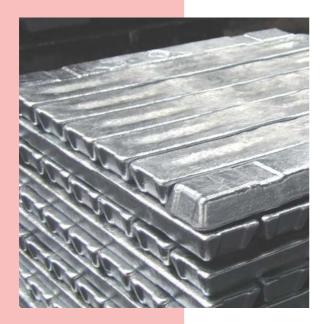


Akira Ogi Senior Managing Executive Officer, Director of Sales Division

#### Segment Review

Aluminum Business

### High-quality products from various materials using top-class facilities and expertise



Ahresty's Kumagaya Plant became the first in the industry to obtain JIS (Japan Industrial Standard) accreditation in 1958, and the first in Japan to obtain accreditation from the Ministry of International Trade and Industry as an aluminum can recycling facility under the revised Private Participation Promotion Law in 1997. The plant produces aluminum alloy ingots with excellent mechanical properties from various materials, including aluminum cans, window sashes and automobile scraps. These industrial-purpose ingots are produced by Ahresty's state-of-the-art facilities and outstanding recycling expertise. We boast a monthly production capacity of 3,000 tons for aluminum alloy ingots, and our products, shipped nationwide, have earned the trust of our customers.

#### 👕 Fiscal 2006 Results

In the Aluminum Business, sales increased to ¥7,806 million (an increase 55.9%). Sales of aluminum ingots by volume rose 12.0% year on year in association with an increase in demand in the booming automobile industry. Selling prices also climbed, due to surging ingot prices, and sales of high-end products expanded. Operating income was ¥436 million (a rise of 86.5%). The improvement of productivity more than offset rising heavy oil prices and surging material costs.



#### 🗊 Fiscal 2007 Outlook

To realize Ahresty's vision of being a company that advances hand-in-hand with society, this Segment is proud of the role it plays in creating a recycling-oriented society, and intends to fulfill its social responsibility through its aluminum recycling operations, which are set to grow even further toward achieving expansion and enhanced profitability for the aluminum recycling business with an eye on establishing overseas bases.

#### At the Cutting Edge of Technology, R&D, and Marketing

#### Securing a Stable Supply in Volume, Quality and Price

On and after the fiscal year ended March 2006, this Segment won approximately 20 new customers. Since fiscal 2004 we have been seeking to develop a business structure that is less susceptible to changes in foreign exchange rates and raw materials markets, and the addition of new customers constitutes a major means for hedging such risks. One factor behind our success in winning new customers is the high acclaim we receive as the only company that owns plants for both recycling and die casting. We also enjoy a competitive edge in our engineers, who possess expert knowledge on the properties of casts, plasma

emission spectrophotometer and other chemical analysis equipment as well as in our professional ability for offering suggestions to customers. We plan to increase our annual volume from 30,000 tons to 33,000 tons, toward achieving 36,000 tons by 2008. While it is imperative that we provide a stable supply of ingots in the quantity required by customers, we also seek to ensure stable quality and pricing, which together constitute the genuine meaning of stable supply.



Kazuyuki Sakai Executive Officer, Kumagaya Plant Manager

#### Segment Review

**Proprietary Products Business** 

### Developing new free access floor products to keep pace with expanding opportunities



In 1962, Ahresty was the first to develop aluminum die cast-based free access floors, and since that time we have been consistently developing innovative products. In response to the needs of time, a free access floor is raised flooring that can accommodate otherwise obstructive wiring in locations such as computer rooms and broadcasting studios that require a considerable amount of hard-wiring. Recently, general offices, hospitals, clean rooms and newly constructed intelligent buildings have all come to incorporate this raised flooring approach. Ahresty's MOVAFLOR, free access floors have been used in such major projects as the Tokyo Metropolitan Government building (Shinjuku, Tokyo), Century Tower (Suidobashi, Tokyo), Landmark Tower (Minato Mirai 21, Yokohama), Kansai International Airport (Osaka) and Toshiba Corporation's Yokkaichi Plant (Mie prefecture).

#### Fiscal 2006 Results

In the Proprietary Products Business, sales were ¥5,426 million (up 26.3%) thanks to an increase in orders for large clean rooms in association with the expansion of capital expenditure for semiconductors. Operating income was ¥473 million (an increase of 77.7%) as a result of attaching importance to profit ratio in receiving orders.



#### 👕 Fiscal 2007 Outlook

Amid intensifying competition with domestic and international rivals in the proprietary products business, we sought to lower costs by integrating the production of aluminum die cast flooring MOVAFLOR for clean rooms and promoting high-margin operating activities. In addition, we will strive to expand our business and enhance profitability with the intention of boosting overseas sales through utilization of our overseas bases.

#### At the Cutting Edge of Technology, R&D, and Marketing

### Aiming for a Turnaround on the Power of Products that Meet Customer Needs

Demand from semiconductor companies etc. is recovering, and sales in our department are good. The major appeal of MOVAFLOR and other Ahresty products has been their outstanding quality. However, they are also more expensive on a per-unit basis in price competition with overseas makers. Therefore reducing manufacturing costs will be a challenge. From a marketing perspective, sales of flat-screen TVs and

automobiles are currently doing well, leading to expectations for increased demand associated with the construction of clean rooms led by major manufacturers. In overseas efforts, we intend to expand our market share in China, Taiwan, South Korea and Southeast Asia by utilizing our Guangzhou Plant in China. This Segment seeks to accomplish a turnaround by meeting our target of 5% annual growth starting fiscal 2006.



I<sup>rget</sup> Yoichi Tsutsumi General Manager of General Merchandise Sales Dept.

# Network

## Actively pursuing global development to respond to the needs of customers worldwide

Ahresty is actively promoting its overseas operations to quickly and efficiently deliver a stable supply of products to customers around the world. In addition to our U.S. plant in Wilmington, Ohio, we established a die casting plant in Guangzhou, China and have been steadily expanding production. We plan to begin operation of a die casting plant in Mexico in September 2007 and one in India in the autumn of 2008. We fully apply our accumulated technology and expertise to manufacture and market high-quality products. We have also established a mutually complementary system that includes our die casting die production bases in Taiwan, Thailand and Guangzhou, encompassing our entire business line from materials and die casting die to die casting, toward complete optimization across the Group and around the world.

#### **Domestic Network**

#### Ahresty Group

- ① Ahresty Yamagata Corporation
- ② ATC Tsukuba Corporation
- ③ Tochigi Sales Office Ahresty Tochigi Corporation Ahresty Die Mold Corporation
- ④ Kumagaya Plant
- Ahresty Casting Support Corporation
- ⑤ Higashimatsuyama Plant
- ⑥ Head Office Kanto Sales Office
- Ahresty Techno Service Corporation (7) 7) Atsugi Sales Office
- ⑧ Tenryu Metal Industry Co., Ltd. CS Fuso Co., Ltd.

- Hamamatsu Sales Office
   A manual series
   A manual se
- Hamamatsu Plant
- Ahresty Die Mold Hamamatsu Corporation Hamamatsu Mecatec Corporation
- Ahresty Techno Service Corporation
- Hamamatsu Center
  - Tokai Seiko Co., Ltd.
- Toyohashi Plant Technical Center
- Ahresty Light Metal Corporation
- 1 Nagoya Sales Office
- (2) Suzuka Sales Representative Office
- (3) Osaka Administration Center Osaka Sales Office Kansai Sales Office
- <sup>(i)</sup> Fukuoka Sales Office
- (b) Kumamoto Sales Office Ahresty Kumamoto Corporation Ahresty Die Mold Corporation Kumamoto Plant



Guangzhou Ahresty Casting Co., Ltd. Began operations in fiscal 2004; involved in the production of die casting products, machining and parts assembly, and supplies companies affiliated with Japanese businesses. Monthly production capacity: 650 tons.

No.7 Xinfeng St., Yonghe Economic District, Guangzhou Economic & Technological Development District, P.R. China



Ahresty Wilmington Corporation Functions as our base in North America, where sales continue to grow; involved in the production of die casting products, machining and parts assembly. Monthly production capacity; 1,500 tons.

2627 S. South Street, Wilmington, Ohio 45177, U.S.A.



#### Ahresty Mexicana, S.A. de C.V.

The plant will commence operations in September 2007. To complement the production of Ahresty Wilmington Corporation, the plant will produce die casting products, perform machining, and assemble parts. Calle Industria Automotriz #20 Complejo de Naves Industriales la Zacatecana Guadalupe, Zacatecas C.P.98600



Higashimatsuyama Plant 25-27 Oaza Miyako, Namegawa-machi, Hiki-gun, Saitama Prefecture 355-0812 TEL. +81-493-56-4421



Ahresty Yamagata Corporation 65 Oaza Arato, Shirataka-machi, Nishiokitama-gun, Yamagata Prefecture 992-0832 TEL. +81-238-85-5233



284-11 Miizugahara, Kumagaya-shi, Saitama Prefecture 360-8543 TEL. +81-48-533-5161



Ahresty Tochigi Corporation 4060 Oaza Mibu Otsu, Mibu-machi, Shimotsuga-gun, Tochigi Prefecture 321-0215 TEL. +81-282-82-5111



Hamamatsu Plant 4-14-1 Azukimochi, Naka-ku, Hamamatsu-shi, Shizuoka Prefecture 433-8520 TEL + +81-53-436-2111



Ahresty Kumamoto Corporation 36 Urakawachi, Matsubase-machi, Uki-shi, Kumamoto Prefecture 869-0521 TEL. +81-964-33-3111



80 Aza Higashimukaiyama, Futagawa-chou, Toyohashi-shi, Aichi Prefecture 441-3153 TEL. +81-532-41-0511



Technical Center 1-2 Nakahara, Mitsuya-cho, Toyohashi-shi, Aichi Prefecture 441-3114 TEL, +81-532-65-2170

## **Corporate Social**

#### Social Responsibility

#### Consistently striving to contribute to society

Ahresty is not only committed to contributing to the business expansion of our customers, but is also actively engaged in fulfilling our social responsibilities as a corporate citizen. In addition to company-wide efforts for environmental preservation, we have formulated the "Ahresty Compliance Basic Policy" covering rules that govern the actions of all employees, and the "Ahresty Group Standards of Behavior" encompassing basic rules for the execution of daily operations. We have established a Compliance Committee Secretariat to strengthen our system of compliance with laws related to our corporate activities, corporate ethics and in-house regulations.

#### 👕 Ahresty Group Standards of Behavior



Compliance with laws

- (purpose of the code, rules related to compliance responsibility)2 Relationship with customers and business partners
- (rules related to free competition, fair transactions and other issues) Relationship with shareholders and investors
- (rules related to corporate information, insider trading and other issues)
- 4 Relationship with employees (rules related to human rights, protection of privacy and other issues)
- Management of corporate assets and information (rules related to trade secrets, intellectual property and other issues)
   Relationship with society
- (rules related to donations, political contributions and other issues)
- Rules related to implementation

#### 👕 Employee Education



To continually provide higher l e v e l s o f technology and services for our customers, we

consistently strive to enhance the level of our technology and responsiveness through the positive promotion of QC circle activity.

#### 🎁 Hosting Ahresty Plant Tours



We actively host plant tours as part of our effort to communicate with the local community and

increase stakeholders' understanding of our environmental efforts.

## Responsibility

#### For Environment

#### Becoming an environmentally-friendly company by consistently working to reduce environmental load

Ahresty seeks to protect the earth's beautiful environment by applying our technology to pursue an ongoing series of environmental preservation measures and making products that fully consider environmental load. Aluminum, which can be recycled using only 3% of the energy required to produce products from raw material, is considered the model for recycling, and is an environmentally-friendly metal that contributes to reducing CO<sub>2</sub> by making vehicles that are lighter in weight. Ahresty intends to become an environmentally-friendly company by actively developing our recycling business to promote the creation of a recycling-oriented society, and by participating in zero-waste activities, energy and resource conservation and LCA (Life Cycle Assessment).

#### 👕 ISO14001 Certification



ISO14001:2004 certification Obtained by Head Office, Hamamatsu Plant, Higashimatsuyama Plant, Kumagaya Plant, Toyohashi Plant, Ahresty Tochigi Corporation, Ahresty Kumamoto Corporation Ahresty Kumamoto Corporation Ahresty contributes to the protection of the global environment by

obtaining ISO14001:2004 certification for our operational bases, as listed at left.

## Environmental Report 2007 Ahresty publishes an



Ahresty publishes an annual Environment Report and strives to provide information on the environmental preservation measures implemented across our business operations to

increase stakeholders' understanding.

#### Environmental Preservation Measures

Ahresty engages in recycling waste toward establishing zero-waste plants. For example, the company reuses sludge formally disposed of in landfills to produce roadbed material and recycled sand.



#### Cleanup Programs in Local Communities



Ahresty places priority on activities that encourage coexistence with the local community. As part

of our local contribution, the company actively participates in cleanup programs centered on the areas surrounding its plants.

## Corporate Governance

#### **Corporate Governance Policies**

Ahresty has worked to develop new business areas that utilize the light-weight property of aluminum based on our own R&D and technological capabilities. At the same time, we seek to differentiate ourselves by reducing costs and achieving high levels of quality. The company recognizes the importance of constantly enhancing our corporate value to achieve our goal of becoming the most trusted company by all stakeholders, including customers, shareholders and investors, employees, business partners and society at large. Therefore, we seek to improve our corporate governance on a foundation of strengthened competitiveness and sound, transparent management, while establishing an organizational structure that can quickly respond to changes in the management environment.

#### **Compliance** Principles

Ahresty Corporation established these basic principles as the foundation for compliance. Executives and employees will adhere to the principles in their individual actions and operational execution.

- We will uphold customer satisfaction and trust as our goals and pay due consideration to quality and safety in providing excellent products and meticulous service.
- 2 We will be mindful of customer reassurance and trust, comply with all relevant regulations and act with the highest standards of ethics and responsibility.
- **3** We will establish fair and transparent business relationships and undertake sound operations.
- 4 We will seek to consistently enhance corporate value and strive to become an attractive company.
- (5) We will respect each other's individuality and values to create healthy and safe working environments.
- 6 We will protect corporate assets and handle them in an appropriate manner.
- We will maintain and establish sound relationships to avoid causing any stakeholder to lose trust.
- 8 We recognize consideration for the earth's environment as a priority concern, and actively take part in activities to protect the environment at our own initiative.
- 9 We will maintain a global perspective respect local cultures and practices, and actively contribute to society.
- We will endeavor to broadly communicate with society at large, cooperate in activities for local development and comfortable, safe living toward our goal of coexisting with local communities.

## Financial Section

#### CONTENTS

19 Overview of Business Performance

- 21 Consolidated Balance Sheets
- 23 Consolidated Income Statements
- 24 Statement of Changes in Consolidated Shareholders' Equity
- 25 Consolidated Statements of Cash Flows
- 26 Notes to Consolidated Financial Statements

## **Overview of Business Performance**

#### **Results of Operations**

In the fiscal year under review, the Japanese economy staged a modest recovery, attributable to rising capital expenditure and an improvement in employment conditions backed by stronger corporate earnings and a pick-up in personal spending. The U.S. economy was steady, despite concerns over housing construction and capital expenditure. In Asia, the Chinese economy continues to expand. In particular, investment in fixed assets grew significantly. The economies of Thailand and Taiwan expanded modestly.

In this situation, our Group has continued to vigorously increase sales and enhance plant equipment at our plants both in Japan and abroad.

Therefore, operational results for this fiscal year were sales of ¥122,761 million (up 20.8% from the previous fiscal year), operating income of ¥7,944 million (up 32.2% from the previous fiscal year), and recurring income of ¥7,934 million (up 39.2% from the previous fiscal year), and net income of ¥7,528 million (up 98.3% from the previous fiscal year).

#### **Consolidated performance** for year ended March 2007 (April 1, 2006 - March 31, 2007)

(Amounts of less than 1 million yen are rounded off)

#### (1) Consolidated Operating Results

	Sales		Operating I	ncome	Recurring Income	
	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%
Fiscal year ended March 2007	122,761	20.8	7,944	32.2	7,934	39.2
Fiscal year ended March 2006	101,609	7.0	6,008	4.9	5,699	15.5

	Net Income	Net Income per Share	Fully Diluted Net Income per Share	Return on Equity	Return on Total Asset	Operating Profit on Sales
	Millions of Yen %	Yen	Yen	%	%	%
Fiscal year ended March 2007	7,528 98.3	351.15	351.11	19.2	8.6	6.5
Fiscal year ended March 2006	3,796 63.3	202.75	_	13.7	7.7	5.9

Note: % shows change from previous term For reference: Investment gain or loss under equity method Year ended March 2007: 146 million yen Year ended March 2006: 182 million yen

#### (2) Consolidated Financial Position

	Total Assets	Net Assets	Equity Ratio	Net Assets per Share
	Millions of Yen	Millions of Yen	%	Yen
Fiscal year ended March 2007	103,974	44,596	42.9	2,049.46
Fiscal year ended March 2006	81,111	33,900	41.8	1,644.96

For reference: Shareholders' equity

Year ended March 2007: 44,567 million yen Year ended March 2006: – million yen

Note: Minority interests are not included in net assets for the year ended March 2006.

	Cash Flows from Operating Activities	Cash Flows from Investing Activities	Cash Flows from Financing Activities	Term-end Balance of Cash and Cash Equivalents
	Millions of Yen	Millions of Yen	Millions of Yen	Millions of Yen
Fiscal year ended March 2007	10,497	(8,878)	(1,600)	4,185
Fiscal year ended March 2006	9,174	(14,178)	5,131	2,754

#### (3) State of Consolidated Cash Flows

#### **Outlook for Fiscal 2008**

Consolidated Basis				
	Sales	Operating Income	Recurring Income	Net Income
For the year ended March 2008	130,000	7,300	7,200	4,300
For the year ended March 2007	122,761	7,944	7,934	7,528
Increase / (decrease)	7,238	(644)	(734)	(3,228)
Rate of increase / (decrease)	5.9%	(8.1%)	(9.3%)	(42.9%)

(Millions of Yen)

The Japanese and world economies are both expected to remain robust. Although there is uncertainty given factors with the potential to affect domestic and overseas economies, including oil price and material cost trends, strong demand from auto manufacturers and auto parts manufacturers, the Company's main customers, is expected. Nonetheless, an increase in depreciation expenses associated with a tax revision is having a deleterious impact in earnings.

In this environment, sales are projected to be ¥130,000 million (up 5.9% year on year). Sales in the Die Casting Business and Aluminum Business will rise as favorable conditions in the auto industry, the main source of demand, are expected to continue in the next fiscal year. The performance of the Proprietary Products Business will also be good. Sales in the Die Casting Business are affected by material (ingot) costs. We estimate the influence will decrease ¥2,000 million from the previous year.

Operating income and recurring income are expected to become ¥7,300 million (down 8.1%) and ¥7,200 million (down 9.3%) respectively. Positive factors including a production increase associated with a rise in orders in the Die Casting Business and manufacturing cost reduction activities will be more than offset by an increase in depreciation expenses (¥1,200 million) following a tax revision. As a consequence, net income is expected to fall to ¥4,300 million (down 42.9%). (In the previous fiscal year, an extraordinary gain of ¥4,637 million including a gain from the sale of land was recorded.)

The consolidated forecasts are calculated based on the following exchange rates: ¥115 against the US dollar and ¥14 against the renminbi.

## **Consolidated Balance Sheets**

		s of yen ded March 31	Thousands of U.S. do Fiscal year ended March
(Assets)	2006	2007	2007
Current Assets			
Cash and time deposits	¥ 3,128	¥ 4,451	\$ 37,700
Trade notes and accounts receivable *4	24,130	32,684	276,774
Merchandise	22	28	239
Products	1,864	2,930	24,819
Raw materials	1,933	2,393	20,268
Partly finished goods	3,988	4,669	39,545
Inventories	437	651	5,517
Advances	31	47	402
Pre-paid expenses	145	147	1,246
Deferred tax assets	961	1,077	9,120
Short-term loans	2	2	17
Accounts receivable	716	550	4,664
Income taxes and other taxes receivable	23	147	1,247
Consumption tax receivable	57	176	1,493
Other current assets	120	138	1,172
Allowance for doubtful accounts	(3)	(9)	(83
Total Current Assets	37,560	50,087	424,147
Tangible fixed assets *2	15 469	18 086	153 16
Tangible fixed assets *2			
Buildings and structures	15,469	18,086	153,161
Accumulated depreciation	8,674 6,795	9,283 8,803	(78,614
Machinery and delivery equipment *5	42,742 30,245 12,496	58,352 38,549 19,802	494,134
Accumulated depreciation		,	(326,440
Tools, equipment, and furniture	16,546 13,897 2,648	20,533 16,135 4,398	(136,634
Accumulated depreciation	13,897 2,648 5,364	16,135 4,398 6,367	53,920
Construction in progress	4,311	4,410	37,346
1 3	31,617	43,782	37,340
Total Tangible Fixed Assets Intangible fixed assets	31,017	43,702	370,73
Consolidated adjustment account	600	_	
Goodwill		455	3,853
Other	397	566	4,800
Total Intangible Fixed Assets	998	1,021	8,653
Investments and other assets	550	1,021	3,05
Investments in securities *1,2	9,924	7,974	67,528
Long-term loans	1	2	17
Capital investments	0	0	3
Long-term prepaid loans	28	24	211
Deferred tax assets	412	305	2,582
Other	573	795	6,734
Allowance for doubtful accounts	(5)	(19)	(163
Total Investments and Other Assets	10,934	9,082	76,914
Total Fixed Assets	43,550	53,886	456,319
Total Assets	¥ 81,111	¥103,974	\$ 880,466

Note: The translations of yen amounts into U.S. dollar amounts are included solely for the convenience of readers outside Japan and have been made at the rate of ¥118.09 to \$1.00, the exchange rate prevailing at March 31, 2007. U.S. dollar figures less than a thousand dollars are rounded down to the nearest thousand dollars.

	Million Fiscal year er	Thousands of U.S. dolla Fiscal year ended March	
(Liabilities)	2006	2007	2007
Current Liabilities			
Notes and accounts payable *4	¥ 22,196	¥ 28,321	\$ 239,826
Short-term loans *2	4,405	4,299	36,406
Current portion of long-term loans *2	1,210	3,846	32,569
Current portion of bonds *2	-	300	2,540
Accrued expenses	1,246	1,800	15,247
Accrued income taxes	1,167	1,796	15,211
Accrued consumption taxes	133	173	1,469
Bonus allowances	1,208	1,316	11,147
Directors' bonus allowances	—	52	446
Facilities-related bills payable *4	1,069	2,661	22,537
Other current liabilities	1,279	2,955	25,028
Total Current Liabilities	33,918	47,523	402,431
Long-term Liabilities			
Corporate bonds	1,000	700	5,927
Long-term loans * 2	6,264	2,612	22,126
Deferred tax liabilities	2,153	4,290	36,335
Allowances for employees' retirement benefits	2,279	2,552	21,615
Allowances for directors' retirement benefits	198	219	1,859
Long-term accrued payments	6	36	305
Consolidated adjustment account	1,194	-	-
Negative goodwill	· —	1,351	11,443
Other long-term liabilities	92	91	773
Total Long-Term Liabilities	13,191	11,854	100,385
Total Liabilities	47,109	59,377	502,816
(Minority Interests) Minority Interests	101	_	
(Shareholders' Equity)			
Common Stock *3	5,117	-	-
Additional Paid-in Capital	5,065	_	_
Retained Earnings	21,477	-	-
Net Unrealized Gains on Securities	2,725	_	_
Foreign Currency Translation Adjustments	(432)	_	-
Treasury Stock *4	(54)	—	_
Total Shareholders' Equity			
	33,900		_
Total Liabilities, Minority Interests, and Shareholders' Equity	33,900 81,111		
	-	_	_
Total Liabilities, Minority Interests, and Shareholders' Equity	-		_
Total Liabilities, Minority Interests, and Shareholders' Equity (Net Assets)	-		43,336
Total Liabilities, Minority Interests, and Shareholders' Equity (Net Assets) Shareholders' Equity	-		 43,336 70,788
Total Liabilities, Minority Interests, and Shareholders' Equity (Net Assets) Shareholders' Equity Common stock	-		
Total Liabilities, Minority Interests, and Shareholders' Equity (Net Assets) Shareholders' Equity Common stock Additional paid-in capital Retained earnings Treasury stock	-	8,359	70,788
Total Liabilities, Minority Interests, and Shareholders' Equity (Net Assets) Shareholders' Equity Common stock Additional paid-in capital Retained earnings	-	8,359 28,208	70,788 238,877
Total Liabilities, Minority Interests, and Shareholders' Equity (Net Assets) Shareholders' Equity Common stock Additional paid-in capital Retained earnings Treasury stock	-	8,359 28,208 (53)	70,788 238,877 (449)
Total Liabilities, Minority Interests, and Shareholders' Equity (Net Assets) Shareholders' Equity Common stock Additional paid-in capital Retained earnings Treasury stock Total Shareholders' Equity	-	8,359 28,208 (53)	70,788 238,877 (449)
Total Liabilities, Minority Interests, and Shareholders' Equity (Net Assets) Shareholders' Equity Common stock Additional paid-in capital Retained earnings Treasury stock Total Shareholders' Equity Revaluation / Translation Differences	-	8,359 28,208 (53) 41,632	70,788 238,877 (449) 352,552
Total Liabilities, Minority Interests, and Shareholders' Equity (Net Assets) Shareholders' Equity Common stock Additional paid-in capital Retained earnings Treasury stock Total Shareholders' Equity Revaluation / Translation Differences Difference on revaluation of other marketable securities	-	8,359 28,208 (53) 41,632 3,045	70,788 238,877 (449) 352,552 25,790
Total Liabilities, Minority Interests, and Shareholders' Equity (Net Assets) Shareholders' Equity Common stock Additional paid-in capital Retained earnings Treasury stock Total Shareholders' Equity Revaluation / Translation Differences Difference on revaluation of other marketable securities Foreign currency translation adjustments	-	8,359 28,208 (53) 41,632 3,045 (111)	70,788 238,877 (449) 352,552 25,790 (942)
Total Liabilities, Minority Interests, and Shareholders' Equity (Net Assets) Shareholders' Equity Common stock Additional paid-in capital Retained earnings Treasury stock Total Shareholders' Equity Revaluation / Translation Differences Difference on revaluation of other marketable securities Foreign currency translation adjustments Total Revaluation / Translation Differences	-	8,359 28,208 (53) 41,632 3,045 (111) 2,934	70,788 238,877 (449) 352,552 25,790 (942) 24,848

## **Consolidated Income Statements**

		Million	s of yen		Thousands of U.S. dollars
	April 1 through Mai			1, 2006 arch 31, 2007	April 1, 2006 through March 31, 2007
Sales	2	101,609		∉ 122,761	\$ 1,039,558
Cost of Goods Sold		87,596		105,648	894,645
Gross Profit		14,013		17,112	144,912
Selling, General and Administrative Expenses					
Transportation expenses	1,903		2,065		17,488
Salaries and bonuses	1,758		2,161		18,303
Retirement and severance expenses	175		272		2,311
Provision for bonuses	477		245		2,075
Provision for bonuses for directors	-		52		446
Provision for retirement benefits for directors	30		2		20
Allowance for depreciation	134		115		980
Research and development expenses * 1	_		1,154		9,776
Provision for allowance for doubtful accounts	-		23		198
Other expenses * 1	3,526	8,005	3,074	9,168	26,034
Operating Income		6,008		7,944	67,276
Non-operating Income					
Interest income	11		16		143
Dividends received	71		229		1,944
Amortization of consolidated adjustment account	339		_		-
Amortization of negative goodwill	_		398		3,377
Income on investments in equity method affiliates	182		146		1,237
Rental income	61		50		423
Compensation for dies	176		89		753
Other	259	1,101	196	1,126	1,660
Non-operating Expenses					
Interest expenses	247		308		2,616
Expenses from processing returned goods due to manufacturing defects	446		351		2,977
Loss on disposal of inventories	169		203		1,723
Inventory loss	175		-		-
Other	370	1,410	272	1,137	2,311
Recurring Income		5,699		7,934	67,188
Extraordinary Gains					
Gain on the sale of fixed assets * 2	18		4,339		36,751
Gain on the sale of investments in securities	668		0		3
Gain of the sale of stock of affiliates	—		297		2,515
Revenue of government subsidies	—		24		209
Gain on insurance adjustment	5		-		-
Gain on the transfer of goodwill	9		—		-
Reversal of allowance for doubtful accounts	5		-		-
Other	—	707	8	4,670	71
Extraordinary Losses					
Loss on the sale of fixed assets * 3	269		203		1,724
Loss from the write-down of securities	2		-		-
Loss on the sale of investments in securities	0		_		-
Retirement and severance benefits	74		4		41
Provision for retirement benefits reserve for directors in the previous period	80		-		-
Impairment loss * 4	-		104		881
Advanced depreciation deduction of fixed assets	—		18		156
Other	5	432	-	331	-
Income before Income Taxes and Others		5,974		12,274	103,938

(Continued)	April 1,	2005		, 2006	Thousands of U.S. dollars April 1, 2006
	through Mar	ch 31, 2006	through Ma	rch 31, 2007	through March 31, 2007
Income taxes and enterprise taxes	2,213		3,053		25,858
Deferred income taxes	(58)	2,155	1,612	4,666	13,656
Gain (loss) on minority interests in consolidated subsidiaries		21		79	673
Net Income		¥ 3,796		¥ 7,528	\$ 63,749

## Statement of Changes in Consolidated Shareholders' Equity

For the consolidated fiscal year under review (April 1, 2006 through March 31, 2007) (Millions of yen)

	Shareholders' equity				
	Common stock	Additional paid-in capital	Retained earnings	Treasury stock	Total shareholders' equity
Balances at March 31, 2006	5,117	5,065	21,477	(54)	31,606
Changes					
Increase in additional paid-in capital due to stock swap		3,235			3,235
Dividends paid (Note)			(371)		(371)
Dividends paid			(195)		(195)
Directors' bonus (Note)			(35)		(35)
Net income			7,528		7,528
Purchase of Treasury stock				(8)	(8)
Disposal of Treasury stock		58		8	66
Change in the scope of consolidation or accountability based on the equity method			(194)	1	(193)
Changes (net) in non-shareholders' equity item					
Total changes	-	3,293	6,731	0	10,026
Balances at March 31, 2007	5,117	8,359	28,208	(53)	41,632

	Revaluation	/ translation	n differences			
	Difference on revaluation of other marketable securities	Foreign currency translation adjustments	Total revaluation / translation differences	Share warrants	Minority interest in consolidated subsidiaries	Total net assets
Balances at March 31, 2006	2,725	(432)	2,293	—	101	34,002
Changes						
Increase in additional paid-in capital due to stock swap						3,235
Dividends paid (Note)						(371)
Dividends paid						(195)
Directors' bonus (Note)						(35)
Net income						7,528
Purchase of Treasury stock						(8)
Disposal of Treasury stock						66
Change in the scope of consolidation or accountability based on the equity method						(193)
Changes (net) in non-shareholders' equity item	319	321	640	29	(101)	568
Total Changes	319	321	640	29	(101)	10,594
Balances at March 31, 2007	3,045	(111)	2,934	29	-	44,596

Note: Appropriation of retained earnings at General shareholders' meeting

## Consolidated Statements of Cash Flows

		Thousands of U.S. dol
April 1, 2005 through March 31, 2006	April 1, 2006 through March 31, 2007	April 1, 2006 through March 31, 200
¥ 5,974	¥ 12,274	\$ 103,938
5,412	7,364	62,366
-	104	881
(170)	-	-
-		(2,051)
		174
56		(595)
-		446
( )		(27) (252)
		(517)
		(2,088)
		2,616
		(1,237)
(17)	(4,339)	(36,751)
(668)	(0)	(3)
-	(297)	(2,515)
-	(24)	(209)
269	203	1,723
-	18	156
	-	-
		(55,659)
		(14,308)
		45,343 (402)
		(302)
		12,733
		113,456
87		2,111
(246)	(358)	(3,035)
(3,010)	(2,820)	(23,881)
17	28	242
9,174	10,497	88,892
(618)	(232)	(1,971)
280	407	3,454
(67)	(23)	(195)
		4
(2,109)	(401)	(3,399)
-	364	3,087
(13 114)	(13 939)	(118,044)
		37,951
-		(14)
44	4	38
(80)	460	3,902
(14,178)	(8,878)	(75,186)
10.070	15.257	130.010
		130,048
		(128,877)
		1,481
	(1,411)	(11,954)
0,000	107	906
(8)		(73)
(248)	(564)	(4,783)
(13)	-	(.,. 55)
	(35)	(302)
(37)	(33)	()
(37) 5,131	(1,600)	(13,553)
5,131	(1,600)	
5,131	(1,600) 98	830
5,131 57 185	(1,600) 98 116	830 983
5,131	(1,600) 98 116 2,754	830 983 23,324
5,131 57 185	(1,600) 98 116	830 983
	5,412 (170) - (170) - (24) 55 (61) (82) (247 (182) (17) (668) - - 269 - 269 - 269 - 269 - 20 (1,169) (418) 2,908 (57) (38) 296 12,325 87 (246) (3,010) 17 9,174 - (618) 280 (67) 892 892 (2,109) - (13,114) 594 (30) - - (13,114) 594 (80)	5,412       7,364         -       104         (170)       -         -       (242)         (7)       20         56       (70)         -       52         (24)       (3)         55       (29)         (61)       (61)         (82)       (246)         247       308         (182)       (146)         (17)       (4,339)         (668)       (0)         -       (297)         -       (246)         269       203         -       (161)         (618)       (0)         296       1,503         12,325       13,398         87       249         (246)       (358)         (3010)       (2,820)         17       28         9,174       10,497         (618)       (232)         280       407         (67)       (23)         892       0         (2,109)       (401)         -       364         (13,114)       (13,939)         594       4,

## Notes to Consolidated Financial Statements

#### 1. Scope of consolidation

#### • Previous consolidated fiscal year (April 1, 2005 to March 31, 2006)

Consolidated subsidiaries consist of 13 companies: Ahresty Tochigi Corporation, Ahresty Kumamoto Corporation, Ahresty Wilmington Corporation, Tenryu Metal Industry Co., Ltd., Ahresty Yamagata Corporation, Hamamatsu Mecatec Corporation, Ahresty Die Mold Hamamatsu Corporation, Ahresty Die Mold Corporation, Ahresty Die Mold Corporation, Ahresty Die Co., Ltd., Ahresty Taiwan Die Mold Corporation, Thai Ahresty Die Co., Ltd., Ahresty Techno Service Corporation, Ahresty Light Metal Corporation and CS Fuso Co., Ltd., Sugahara Precision Industry Co., Ltd., and Pascal Industry Co., Ltd. were merged as of April 1, 2005 under the name Ahresty.

Sugahara Precision Industry Co., Ltd. and Pascal Industry Co., Ltd. were merged as of April 1, 2005 under the name Ahresty Yamagata Corporation.

Five unconsolidated subsidiaries including Ahresty Casting Support Corporation have been excluded from the scope of consolidation as they have no significant impact on the Consolidated Financial Statements in terms of total assets, sales, current term net profit or loss (in accordance to their equity), and retained earnings (in accordance to their equity).

#### Current consolidated fiscal year (April 1, 2006 to March 31, 2007)

Consolidated subsidiaries consist of 17 companies: Ahresty Tochigi Corporation, Ahresty Kumamoto Corporation, Ahresty Wilmington Corporation, Tenryu Metal Industry Co., Ltd., Ahresty Yamagata Corporation, Hamamatsu Mecatec Corporation, Ahresty Die Mold Hamamatsu Corporation, Ahresty Die Mold Corporation, Ahresty Die Mold Corporation, Ahresty Die Co., Ltd., Ahresty Taiwan Die Mold Corporation, Thai Ahresty Die Co., Ltd., Ahresty Techno Service Corporation, Ahresty Light Metal Corporation, CS Fuso Co., Ltd., Guangzhou Ahresty Casting Co., Ltd., Tokai Seiko Co., Ltd., Ahresty Mexicana S.A. de C.V. and Ahresty India Private Limited. Of the above, Guangzhou Ahresty Casting Co., Ltd., has been included in the scope of consolidation, a reflection of its increasing importance.

Since Ahresty Mexicana S.A. de C.V. and Ahresty India Private Limited were established in the fiscal year under review, they are also included in the scope of consolidation.

Tokai Seiko Co., Ltd. is also included in the scope of consolidation, as the Company acquired additional stock in Tokai Seiko Co., Ltd. through a share exchange during the fiscal year.

Four unconsolidated subsidiaries including Ahresty Casting Support Corporation have been excluded from the scope of consolidation as they have no significant impact on the Consolidated Financial Statements in terms of total assets, sales, current term net profit or less (in accordance to their equity), and retained earnings (in accordance to their equity).

#### 2. Equity method affiliates

#### • Previous consolidated fiscal year (April 1, 2005 to March 31, 2006)

Two affiliates, Fukuoka Alumi Co., Ltd. and Tokai Seiko Co., Ltd. were accounted for under the equity method.

Tokai Seiko Co., Ltd. was included as an affiliate accounted for under the equity method starting this consolidated fiscal year as there was an additional acquisition of their share.

The investments of five unconsolidated subsidiaries including Ahresty Casting Support Corporation and the affiliate New Kyoto Precision Die Corporation were not accounted for under the equity method as their influence on our current term net profit or loss and retained earnings was small and had no overall significance.

The closing dates for Fukuoka Alumi Co., Ltd. and Tokai Seiko Co., Ltd., the affiliates accounted for using the equity method, are May 31 and December 31, respectively. In order to prepare the Consolidated Financial Statements, the financial statements as of these two closing dates were used for these affiliates, except for important transactions that took place in the period before the consolidated closing dates, which were adjusted as necessary for consolidation.

#### • Current consolidated fiscal year (April 1, 2006 to March 31, 2007)

There is no equity method affiliate.

Tokai Seiko Co., Ltd., which was an equity method affiliate in the previous fiscal year, has been included in the scope of consolidation and excluded from the scope of application of the equity method, since the Company acquired additional stock in Tokai Seiko Co., Ltd. through a share exchange during the fiscal year.

Fukuoka Alumi Co., Ltd. has been excluded from the scope of application of the equity method because the Company has sold its stock.

The equity method applies to the above two companies for the periods before the exclusion.

The equity method is not applied to investments in four companies, including Ahresty Casting Support Corporation among the non-consolidated subsidiaries, because these investments had only a slight influence on net income/loss (an amount in accordance with equity), retained earnings (an amount in accordance with equity), etc. and did not have sufficient importance overall.

#### 3. Business years of consolidated subsidiaries

#### • Previous consolidated fiscal year (April 1, 2005 to March 31, 2006)

The closing date for consolidated subsidiaries was December 31 for Tenryu Metal Industry Co., Ltd., Hamamatsu Mecatec Corporation, Ahresty Techno Service Corporation, Ahresty Die Mold Hamamatsu Corporation, Ahresty Die Mold Corporation, Ahresty Taiwan Die Mold Corporation, Thai Ahresty Die Co., Ltd., CS Fuso Co., Ltd. and Ahresty Light Metal Corporation.

Of these nine consolidated subsidiaries, seven excluding Ahresty Taiwan Die Mold Corporation and Thai Ahresty Die Co., Ltd. changed their closing dates to December 31 starting this fiscal year. In order to prepare the Consolidated Financial Statements, the financial statements used for these subsidiaries were as of their closing dates, except for important transactions that took place in the period before the consolidated closing date, which were adjusted as necessary for consolidation.

#### • Current consolidated fiscal year (April 1, 2006 to March 31, 2007)

The closing date for consolidated subsidiaries was December 31 for Tenryu Metal Industry Co., Ltd., Hamamatsu Mecatec Corporation, Ahresty Techno Service Corporation, Ahresty Die Mold Hamamatsu Corporation, Ahresty Die Mold Corporation,

### Notes to Consolidated Financial Statements

Ahresty Taiwan Die Mold Corporation, Thai Ahresty Die Co., Ltd., CS Fuso Co., Ltd., Ahresty Light Metal Corporation, Guangzhou Ahresty Casting Co., Ltd., Tokai Seiko Co., Ltd. and Ahresty Mexicana S.A. de C.V.

In order to prepare the Consolidated Financial Statements, the financial statements used for these subsidiaries were as of their closing dates, except for important transactions that took place in the period before the consolidated closing date, which were adjusted as necessary for consolidation.

#### 4. Summary of Significant Accounting Policies

#### (1) Evaluation standards and evaluation methods for key assets

#### (a) Marketable securities

Other marketable securities

- Securities with market value
- Market value method based on the market price on the closing date (variance of estimate is treated with the total net assets input method and cost of products sold are estimated using the moving average method) Securities without market value
- Moving average cost method
- (b) Derivatives market value method

#### (c) Inventories

Parent company and consolidated subsidiaries in Japan evaluate according to cost method based on the gross average method, while consolidated subsidiaries overseas evaluate according to lower of cost method based on the first-in, first out (FIFO) method.

#### (2) Depreciation methods for important depreciable assets

#### (a) Tangible fixed assets

Parent company and consolidated subsidiaries in Japan — declining balance method

- However, the straight-line method is employed for buildings (excluding attached structures) acquired on or after April 1, 1998. Consolidated subsidiaries overseas straight-line method
- Period of depreciation are as follows:
  - Buildings and structures 3 to 47 years
  - Machinery and delivery equipment 3 to 15 years
  - Tools, equipment, and furniture 2 to 20 years
- (b) Intangible fixed assets straight-line method
- The straight-line method is employed for software used in-house, based on the availability period of five years. (3) Accounting procedure for deferred assets

#### Stock delivery expense

All amounts are accounted for as expenses at the time they are incurred.

#### (4) Reporting standards for important allowances

(a) Allowances for doubtful accounts

To provide against doubtful accounts, the estimated amount of unrecoverable accounts is reported by employing the loan loss ratio for regular bonds. Recovery rates are calculated individually for specific doubtful accounts and bonds.

#### (b) Bonus allowances

In order to appropriate bonus payments for employees for the current fiscal year, the parent company and consolidated subsidiaries in Japan report this allowance based on projected payment figures.

(c) Allowance for directors' bonuses

To prepare for the actual payments of bonuses to directors, the estimated bonuses for the fiscal year are recorded.

(Change of accounting policies)

From the current Fiscal year, the Company has adopted the method of charging bonuses to directors and corporate auditors to expense as incurred in accordance with the Accounting Standard No. 4, Accounting Standard for Directors' Bonus (issued by the Accounting Standards Board of Japan on November 29, 2005).

As a result, operating income, recurring income, and income before income taxes and others each declined ¥52 million. Influence on segment information is described in the segment information section.

#### (d) Allowances for employees' retirement benefits

Parent company and consolidated subsidiaries in Japan report this allowance to appropriate retirement benefit obligations and projected pension assets at the end of the current fiscal year. Consolidated subsidiaries overseas employ defined contribution retirement benefits.

As for mathematical differences, the amount calculated with the straight-line method over a certain number of years (fifteen years) within the average remaining work period at the time they occurred in their respective fiscal years will be settled starting with the next fiscal year.

Past service cost is accounted for as an expense using the fixed-amount method for certain years (10 years), within the employees' average remaining period of service at the time of occurrence. (Additional information)

The parent company reviewed the retirement benefit scheme and decided to revise the scheme by introducing a point system and a cash balance plan. The revised scheme was put into force in August 2006.

#### (e) Allowances for directors' retirement benefits

Parent company reports the amount necessary at term end according to the Company's bylaws to prepare for the payment of retirement and severance benefits to its directors.

A resolution was passed at the parent company's 84th annual meeting of shareholders held on June 24, 2005, to abolish the retirement and severance benefits system and to issue retirement and severance benefits to all board members and auditors at the time of their retirement based on their incumbency up to the date the system was abolished. The parent company has not reported allowances for directors' retirement benefits after this date.

Main consolidated subsidiaries in Japan have also passed resolutions to issue retirement and severance benefits to all board members and auditors at the time of their retirement based on their incumbency, and to abolish the allowance for directors' retirement benefits. Allowances for directors' retirement benefits were reported while at the same time these benefits were abolished.

#### (5) Currency conversion standards for key total assets or liabilities in foreign currencies

Cash, assets and liabilities in foreign currencies are converted into yen based on the spot exchange rate on the consolidated closing date, and the exchange difference is treated as profit or loss. Total assets, liabilities, income and expenses of consolidated subsidiaries overseas are converted into yen based on the spot exchange rate on the consolidated closing date, and the exchange difference is included in the net assets of the foreign currency translation adjustment.

#### (6) Lease transactions

The parent company and its consolidated subsidiaries in Japan treat financial lease transactions according to accounting procedures based on methods for normal lease transactions, except when ownership of the leased property is transferred to the borrower. The consolidated subsidiaries overseas treat lease transactions according to accounting procedures based on normal sales transactions.

#### (7) Hedge accounting

(a) Hedge accounting methods

The deferral hedge accounting method is applied. Foreign exchange contracts are appropriated when they meet the requirements for this method, and interest rate swaps are treated as exceptions when they meet the requirements for this method.

- (b) Hedge measures and hedge targets
  - a. Hedge measures interest rate swap
  - Hedge targets long-term loans paid by variable interest rates
  - b. Hedge measures foreign exchange contracts
  - Hedge targets debts and credits in foreign currencies
- (c) Hedge policies

For long-term loans paid at variable interest rates, derivatives trading is used to lower the loan spread. The interest rate swap provides against the risk of fluctuations in exchange rates at the time of import and export. The company's accounting department conducts internal reviews in employing hedge methods.

(d) Methods for evaluating hedge effectiveness

The effectiveness of hedge transactions is evaluated by the degree of variability between the cumulative amount of either the hedge target market fluctuation or cash flow fluctuation and the cumulative amount of either the hedge means market fluctuation or cash flow fluctuation. However, the evaluation of effectiveness is omitted for interest rate swaps treated as exceptions.

#### (8) Other key considerations for creating the Consolidated Financial Statements

Accounting procedures for consumption tax, etc.

Consumption tax and local consumption tax are treated by the tax exclusive method.

#### 5. Evaluation of assets and expenses of consolidated subsidiaries

The assets and expenses of consolidated subsidiaries are evaluated by the total market value method.

#### 6. Depreciation of goodwill and negative goodwill

Goodwill and negative goodwill are depreciated by straight-line method over a period of five years from the consolidated fiscal year including the date of accrual. If the difference to be eliminated is minor, it is depreciated as a lump sum in the consolidated fiscal year including the date of accrual.

#### 7. Scope of funds in the Consolidated Statements of Cash Flows

Cash on hand, deposits that can be withdrawn as necessary, and short-term investments that are easily convertible, have low risk of value fluctuation and are due for redemption within three months of the date of acquisition are included in the scope of funds.

#### Change of Accounting Treatment

(Accounting standard for presentation of net assets in the balance sheet, etc.)

Beginning the fiscal year under review, the Accounting Standard for Presentation of Net Assets in the Balance Sheet (the Accounting Standards Board of Japan Statement No. 5 issued on December 9, 2005) and the Guidance on Accounting Standard for Presentation of Net Assets in the Balance Sheet (ASBJ Guidance No. 8 issued on December 9, 2005) are applied.

The amount corresponding to the total shareholders' equity in the previous accounting standard was ¥44,567 million.

The consolidated financial statements are prepared under revised regulations concerning consolidated financial statements.

### Notes to Consolidated Financial Statements

(Accounting standard for acquisition, etc.)

Starting the fiscal year under review, the Accounting Standard for Business Combinations (issued by the Business Accounting Deliberation Council on October 31, 2003), Accounting Standard for Business Divestitures (ASBJ Statement No. 7 issued on December 27, 2005) and Guidance on Accounting Standard for Business Combinations and Accounting Standard for Business Divestitures (ASBJ Guidance No. 10 issued on December 27, 2005) are applied.

As a result of a revision of the regulations concerning consolidated financial statements, the presentation of financial statements has changed, as follows:

(Consolidated balance sheets)

The consolidated adjustment account recorded under liabilities is presented as negative goodwill for the term under review. (Consolidated income statements)

The amortization of consolidated adjustment account recorded under non-operating income is presented as amortization of negative goodwill for the term under review.

(Consolidated statements of cash flows, etc.)

The amortization of consolidated adjustment account is presented as the amortization of goodwill and negative goodwill for the term under review.

(Accounting standard and guidance for stock options)

Starting the fiscal year under review, the Accounting Standard for stock options (ASBJ Statement No. 8 issued on December 27, 2005) and the Guidance on Accounting Standard for stock options (ASBJ Guidance No. 11 issued on May 31, 2006) are applied. As a result of the change, operating income, recurring income and income before income taxes and others each declined ¥29 million.

The influence on segment information is described in the segment information section.

#### **Change of Presentation**

(Consolidated income statements)

Research and development expenses under selling, general and administrative expenses were included in other expenses for the previous fiscal year. However, since the expenses exceeded 10% of selling, general and administrative expenses for the fiscal year under review, they are presented as a separate item.

Research and development expenses for the previous fiscal year were ¥663 million.

The transfer to the allowance for doubtful accounts under selling, general and administrative expenses were included in other expenses for the previous fiscal year. However, since the importance of the transfer increased, it is presented as a separate item for the fiscal year under review.

The transfer to the allowance for doubtful accounts for the previous fiscal year was ¥7 million.

#### Notes on Consolidated Balance Sheets

\*1. Figures related to unconsolidated subsidiaries and affiliates are as follows.

	As of March 31, 2006	As of March 31, 2007
Investments in securities (share)	¥3,423 million	¥616 million

\* 2. Pledged assets

As of March 31, 2006, in regard to tangible fixed assets and marketable securities, the following assets are held in pledge for short-term loans of ¥400 million and long-term loans (including long-term loans to be repaid within one year) of ¥5,259 million (including ¥71 million for factory foundations). As of March 31, 2007, they are held in pledge for long-term loans (including long-term loans to be repaid within one year) of ¥4,479 million (including ¥83 million for factory foundations) and current portion of bonds of ¥300 million (including ¥300 million for factory foundations).

	As of March 31, 2006	As of March 31, 2007		
Buildings and structures	¥478 million	¥435 million		
Machinery and delivery equipment	¥618 million	¥274 million		
Tools, equipment, and furniture	¥7 million	¥3 million		
Land	¥502 million	¥502 million		
Investments in securities	¥2,339 million	¥1,056 million		
Total	¥3,946 million	¥2,271 million		
Of the above tangible fixed assets, assets that are held in mortgage for factory foundations:				
Buildings and structures	¥478 million	¥435 million		
Machinery and delivery equipment	¥618 million	¥274 million		
Tools, equipment, and furniture	¥7 million	¥3 million		
Land	¥502 million	¥502 million		

\* 3. Bills receivable endorsement transfer: ¥4 million

\*4. Matured bills at the end of the consolidated fiscal year

Matured bills at the end of the consolidated fiscal year are settled on the bill clearing dates. Since the last day of the consolidated fiscal year under review was a bank holiday, the following matured bills at the end of the consolidated fiscal year are included in the balances at the end of the fiscal year:

Bills receivable	¥354 million
Bills payable	¥2,229 million
Bills payable—equipment	¥544 million

\*5. Advanced depreciation of ¥18 million was recorded for machinery and delivery equipment in association with the receipt of government subsidies.

#### Notes on Consolidated Income Statements

\*1. Research and development expenses included in the administrative expenses were ¥663 million as of March 31, 2006, and ¥1,154 million as of March 31, 2007. No research and development expenses were included in the manufacturing costs incurred for either period.

\* 2. Breakdown of gains on the sale of fixed assets

	As of March 31, 2006
Machinery	¥16 million
Vehicles	¥1 million
Total	¥18 million

\*3. Breakdown of losses on the sale of fixed assets

	As of March 31, 2006
Machinery	¥221 million
Tools, equipment, and furniture	¥26 million
Vehicles	¥7 million
Buildings	¥14 million
Total	¥269 million

	As of March 31, 2007
Machinery and delivery eguipment	¥2 million
Tools,eguipment,and furniture	¥2 million
Land	¥4,335 million
Total	¥4,339 million

	As of March 31, 2007
Building and structures	¥42 million
Machinery and delivery eguipment	¥119 million
Tools, equipment, and furniture	¥24 million
Others	¥16 million
Total	¥203 million

\*4. For the fiscal year, the Company recorded an impairment loss for the following asset:

(a) Outline		(b) Breakdown by property type	
Use	Idle asset	Buildings	¥91 million
Туре	Office etc.	Structures	¥6 million
Location Itabashi-ku, Tokyo		Machinery and equipment	¥1 million
		Tools, equipment, and furniture	¥4 million
		Total	¥104 million

(c) Background

The total book value of the idle asset after office relocation was recorded as an impairment loss under extraordinary losses.

(d) Method for calculating a recoverable amount

A recoverable amount is valued using a net sale value and based on anticipated sale proceeds.

#### Notes on Statement of Changes in Consolidated Shareholders' Equity

Fiscal year under review (from April 1, 2006 to March 31, 2007)

1. Type and number of issued shares, and the type and number of shares of treasury stock

	Number of shares at end of previous fiscal year	Increase in number of shares in fiscal year	Decrease in number of shares in fiscal year	Number of shares at end of fiscal year
Issued shares				
Common stock (Note 1)	20,660,670	1,117,550	-	21,778,220
Total	20,660,670	1,117,550	-	21,778,220
Treasury stock				
Common stock (Notes 2 and 3)	75,287	36,871	79,845	32,313
Total	75,287	36,871	79,845	32,313

Notes: 1. The total number of common shares issued increased 1,117,550 with the issuing of new shares associated with the share exchange.

2. The increase of 36,871 shares in the number of common shares of treasury stock consists of an increase of 2,636 shares through fractional share repurchase, an increase of 1,400 shares of treasury stock (the Company's stock) acquired by a consolidated subsidiary in association with the change of an equity method affiliate into a wholly owned subsidiary through share exchange, an addition of 29,187 shares associated with an increase in the equity ratio of treasury stock (the Company's stock) held by an equity method affiliate, and an increase of 3,648 shares in treasury stock (the Company's stock) acquired by an equity method affiliate.

3. The decrease of 79,845 shares in the number of common shares of treasury stock consists of a decrease of 38,012 shares through disposal and a decrease of 41,833 shares with the exclusion of shares of an equity method affiliate from the scope of application of the equity method in association with the sale of shares by the Company.

## Notes to Consolidated Financial Statements

#### 2. Share warrants and own share warrants

Classification	Share warrant type	Type of shares underlying share warrants	Number of sha End of previous fiscal year	res underlying s Increase during fiscal year	hare warrants (n Decrease during fiscal year	umber of share) Number at end of fiscal year	Balance at end of fiscal year (millions of yen)
Submitting company (parent company)	Share warrants as stock options	-	_	-	-	-	29
To	tal	_	_	-	_	_	29

3. Dividends

#### (1) Dividend payments

(Resolution)	Type of shares	Amount of dividend (millions of yen)	Dividend per share (yen)	Record date	Effective date
Ordinary general shareholders' meeting on June 23, 2006	Common share	371	18	March 31, 2006	June 26, 2006
Meeting of the Board of Directors on November 15, 2006	Common share	195	9	September 30, 2006	December 15, 2006

(2) Dividends with record date falling in the fiscal year under review and with an effective date belonging to the following fiscal year

(Resolution)	Type of shares	Amount of dividend (millions of yen)	Source of dividend	Dividend per share (yen)	Record date	Effective date
Meeting of the Board of Directors on May 14, 2007	Common share	304	Retained earnings	14	March 31, 2007	June 25, 2007

#### Notes on Consolidated Statements of Cash Flows

\*1. Relationship between the final balance of cash and cash equivalents and the account amounts listed in the consolidated balance sheets

	As of March 31, 2006	As of March 31, 2007
Cash on hand and with banks	¥3,128 million	¥4,451 million
Fixed-term deposits over 3 months	(¥374 million)	(¥266 million)
Cash and cash equivalents	¥2,754 million	¥4,185 million

2. Breakdown of the assets and liabilities of a new consolidated subsidiary through share exchange The table below shows a breakdown of the assets and liabilities of Tokai Seiko Co., Ltd. when it began to be consolidated through share exchange. No expense was incurred as a result of the share exchange.

Current assets	¥3,773 million	Current liabilities	¥2,023 million
Fixed assets	¥3,276 million	Long-term liabilities	¥859 million
Total assets	¥7,050 million	Total liabilities	¥2,883 million

3. Significant non-fund transactions

An increase in the capital surplus as a result of the share exchange: ¥3,235 million

#### Notes on Lease Transactions

Text is abbreviated as information is to be disclosed with EDINET.

#### Notes on Marketable Securities

- 1. Marketable securities for trading
- N/A
- 2. Securities held to maturity that have market value  $_{\mbox{N/A}}$

#### Previous consolidated fiscal year (March 31, 2006)

	Туре	Acquisition Cost	Consolidated Balance Sheet Amount	Difference
		(¥ millions)	(¥ millions)	(¥ millions)
	1. Share	1,626	6,220	4,593
Consolidated balance sheet amount is	2. Bonds	-	-	-
above acquisition cost	3. Other	-	-	_
· · · · · · · · · · · · · · · · · · ·	Subtotal	1,626	6,220	4,593
	Туре	Acquisition Cost	Consolidated Balance Sheet Amount	Difference
		(¥ millions)	(¥ millions)	(¥ millions)
	1. Share	7	7	(0)
Consolidated	2. Bonds	-	-	-
balance sheet amount is	3. Other	-	-	-
below acquisition cost	Subtotal	7	7	(0)
	Total	1,634	6,227	4,593

Current consolidated fiscal year (March 31, 2007)

	Туре	Acquisition Cost	Consolidated Balance Sheet Amount	Difference
		(¥ millions)	(¥ millions)	(¥ millions)
	1. Share	1,814	7,147	5,333
Consolidated balance sheet amount is	2. Bonds	-	_	-
above acquisition cost	3. Other	-	-	-
	Subtotal	1,814	7,147	5,333
	Туре	Acquisition Cost	Consolidated Balance Sheet Amount	Difference
		(¥ millions)	(¥ millions)	(¥ millions)
	1. Share	8	7	(0)
Consolidated	2. Bonds	-	-	-
balance sheet amount is	3. Other	-	-	_
below acquisition cost	Subtotal	8	7	(0)
	Total	1,822	7,155	5,332

4. Other marketable securities sold within the consolidated fiscal year

	Previous consolidated fiscal year	Current consolidated fiscal year
	(From April 1, 2005 to March 31, 2006)	(From April 1, 2006 to March 31, 2007)
Sold amount (¥ millions)	892	0
Total profit on sales (¥ millions)	668	0
Total loss on sales (¥ millions)	0	-

5. Principal marketable securities that have not been evaluated for their market value

	Consolidated balance sheet amount (¥ millions)		
	As of March 31, 2006	As of March 31, 2007	
Other marketable securities			
Unlisted stock	266	195	
Other	6	6	

6. Expected redemption for marketable securities that have maturity dates and bonds held to maturity N/A

#### Notes on Derivative Transactions

Text is abbreviated as information will be disclosed with EDINET.

#### Notes on Employees' Retirement Benefits

1. Overview of retirement benefit scheme

The company and its consolidated subsidiaries in Japan have established an approved retirement annuity system and a termination allowance plan as our defined benefit systems. The company and some of its subsidiaries in Japan also have employees' pension funds. Overseas subsidiaries have defined contribution retirement benefit schemes. Upon the retirement of employees, there are instances where premium severance payments not covered in the retirement benefit liabilities are made.

## Notes to Consolidated Financial Statements

#### 2. Retirement benefit liabilities and breakdown

	Previous consolidated fiscal year	Current consolidated fiscal year
(¥ millions)	(March 31, 2006)	(March 31, 2007)
(1) Retirement benefit liabilities	(5,313)	(6,046)
(2) Pension assets	2,188	2,237
(3) Non-reserved retirement benefit liabilities (1)+(2)	(3,124)	(3,809)
(4) Outstanding difference that arose at the time of changes in the accounting standards	-	_
(5) Unrecognized mathematical difference	644	566
(6) Unrecognized past service liabilities (reduction in liabilities)	321	815
(7) Net consolidated balance sheet amount $(3)+(4)+(5)+(6)$	(2,159)	(2,427)
(8) Prepaid pension cost	120	124
(9) Allowances for employees' retirement benefits $(7)-(8)$	(2,279)	(2,552)

Note: Consolidated subsidiaries in Japan employ the compendium method in calculating their retirement benefit liabilities. 3. Breakdown of retirement and severance expenses

	Previous consolidated fiscal year	Current consolidated fiscal year
(¥ millions)	(From April 1, 2005 to March 31, 2006)	(From April 1, 2006 to March 31, 2007)
(1) Business expenses	633	688
(2) Interest expenses	77	88
(3) Expected interest income	(208)	(155)
(4) Treatment of difference at the time of changes in accounting standards	-	-
(5) Provisional premium severance pay	14	28
(6) Treatment of mathematical difference	73	78
(7) Treatment of past service liabilities	43	90
Total	633	818

Notes: 1. The retirement and severance expenses of consolidated subsidiaries that employ the compendium method are included in "(1) Business expenses." 2. The amount of contributions (¥64 million for the previous consolidated fiscal year, ¥67 million for the current consolidated fiscal year) recognized as expenses in the defined contribution retirement benefit schemes of overseas consolidated subsidiaries are included in "(1) Business expenses."

3. As the employees' pension funds joined by the company and some of its consolidated subsidiaries in Japan are an integrated pension system, the amount of pension funds for contribution cannot be calculated rationally. Therefore the amount to be contributed to this pension fund (¥191 million for the previous consolidated fiscal year, ¥272 million for the current consolidated fiscal year) is treated as retirement and severance expenses. The balance of the pension fund cullated according to the premium contribution rate was ¥5,047 million for the previous consolidated fiscal year, and ¥5,136 million for the current consolidated fiscal year.

4. Calculation basis for retirement and severance liabilities

	Previous consolidated fiscal year	Current consolidated fiscal year
	(March 31, 2006)	(March 31, 2007)
(1) Allocation method for expected amounts of retirement benefits	Flat-rate standard for the period	Flat-rate standard for the period
(2) Discount rate	Beginning of the term 2.1% End of the term 2.1%	Beginning of the term 2.1% End of the term 2.1%
(3) Expected rate of interest income	3.5%	3.5%
(4) Period for the amount of past service liabilities	10 years	10 years
(5) Period for the difference that arose at the time of changes in the accounting standards	5 years	5 years
(6) Period for mathematical difference	15 years	15 years

#### Notes on Stock Option

Fiscal year under review (from April 1, 2006 to March 31, 2007)

- 1. The amount and account of expenses related to stock options for the fiscal year under review Selling, general and administrative expenses: ¥29 million
- 2. Description and scale of stock options and changes
- (1) Description of stock options

	2006 stock options
Position and number of persons granted stock options	Directors of the Company: Five persons Corporate auditors of the Company: Two persons
Number of stock options by share type (Note)	Common shares: 8,600 shares
Grant date	November 30, 2006
Vesting conditions	Losing the positions of director and corporate auditor of the Company
Target length of service	No condition has been set with respect to length service.
Period for exercising rights	From December 1, 2006 To November 30, 2036

Note: Converted to the number of shares

(2) Scale of stock options and changes

Stock options existed in the fiscal year under review (ended March 31, 2007). The number of stock options is converted to the number of shares.

#### a. Number of stock options

	2006 stock options
Before vesting date (number of share)	
At end of previous fiscal year	-
Granted	8,600
Expired	-
Vested	-
Not yet vested	8,600
After vesting date (number of share)	
At end of previous fiscal year	-
Vested	-
Exercise of rights	-
Expired	-
Unexercised	-

#### b. Unit price information

	2000 SLOCK OPTIONS
Exercise price (yen)	1
Average stock price at time of exercise (yen)	-
Fair unit value on grant date (yen)	3,418

2006 stock option

3. Method for estimating the fair unit value of stock options

The method for estimating the fair unit value of 2006 stock options granted in the fiscal year under review is as follows:

(1) Valuation techniques used: Black-Scholes Model

(2) Main basic figures and estimation methods

	2006 stock options		2006 stock options
Stock price volatility (Note 1)	50%	Projected dividend (Note 3)	18 yen / share
Estimated remaining period (Note 2)	15 years	Risk-free interest rate (Note 4)	1.96%

Notes: 1. The weekly historical volatility calculated based on weekly stock prices for the period corresponding to the estimated remaining period

The weekly historical volatility calculated based on weekly stock prices for the period corresponding to the estimated remaining period on the calculation date is used.
 Since it is difficult to make a reasonable estimate, the remaining period is estimated based on the assumption that stock options are exercised between the point of calculation and the midpoint of the exercise period.
 The dividend is projected based on the results of dividends for the term ended March 31, 2006.
 The Company used the average of compound interest yields of bonds with redemption dates falling within three months before or within three months after the estimated remaining period based on the reference statistics of interest-bearing, long-term government bonds announced by the Japan Securities Dealers Association.

4. Method for estimating the number of vested stock options

Since it is inherently difficult to estimate the number of stock options expected to expire, only the actual number of stock options that have expired is reflected.

#### Notes on Tax Accounting

1. Breakdown of major causes for deferred tax assets and liabilities

	Previous consolidated fiscal year	Current consolidated fiscal year
	(March 31, 2006) (¥ millions)	(March 31, 2007) (¥ millions)
Deferred tax assets		
Accrued expenses	54	67
Excess deductible amount in allowances for employees' retirement benefits	919	1,016
Excess deductible amount in bonus allowances	490	534
Accrued enterprise tax	100	182
Unrealized profits for inventories	66	102
Unrealized profits for fixed assets	415	406
Impairment loss on land	310	315
Loss carried forward	212	60
Other	447	423
Deferred tax assets subtotal	3,017	3,108
Allowance account	(580)	(580)
Deferred tax assets total	2,509	2,528
Deferred tax liabilities		
Property replacement reserve	(486)	(1,614)
Payable assets special accounts reserve	-	(188)
Special depreciation reserve	(84)	(85)
Fixed assets reserve	(152)	(151)
Adjusted allowance for doubtful accounts	(0)	(1)
Net unrealized gains on securities	(1,869)	(2,171)
Prepaid pension experses	(48)	(84)
Other	(647)	(1,139)
Deferred tax liabilities total	(3,289)	(5,437)
Net deferred tax assets (liabilities)	(780)	(2,908)

## Notes to Consolidated Financial Statements

2. Breakdown by item of major causes for important differences between the burden rates of corporate tax at the statutory effective tax rate and after the application of deferred tax accounting

	5	
	Previous consolidated fiscal year	Current consolidated fiscal year
	(March 31, 2006) (%)	(March 31, 2007) (%)
Statutory effective tax rate	40.7	40.7
(adjustments)		
Items that will never be included as losses, such as entertainment expenses	0.5	0.2
Items that will never be included as profits, such as dividend revenue	(0.2)	(1.5)
Per capita residential tax	0.3	0.3
Amortization of consolidated adjustment account	(1.2)	(0.8)
Income on investment in equity method affiliates	(1.3)	(0.5)
Tax deduction for experiment and research	(0.9)	(0.4)
Tax deduction for information and communication equipment	(0.2)	-
Tax deduction for education and training	(0.1)	(0)
Other	(1.5)	-
Burden ratio of corporate tax after application of deferred tax accounting	36.1	38.0

#### **Overseas sales**

Overseas sales	(From April 1, 2005 to March 31, 2006)			(From Apri	il 1, 2006 to Marc	h 31, 2007)
	North America	Other Areas	Total	North America	Other Areas	Total
I. Overseas sales (¥ millions)	13,723	1,432	15,156	15,913	2,907	18,820
II. Consolidated sales (¥ millions)			101,609			122,761
III. Ratio of overseas sales against consolidated sales (%)	13.5	1.4	14.9	13.0	2.4	15.3

Previous consolidated fiscal year

Current consolidated fiscal year

Notes: 1. Segmentation by country or area is sectionalized according to geographic proximity.

Countries or areas included in the segmentations are as follows: North America – U.S.A., Mexico; Other Areas – Europe, Asia
 Overseas sales mentioned here represent the amount of sales in countries or areas other than the Company and its consolidated subsidiaries in Japan.

#### **Transactions with Related Parties**

- (1) Parent company and major corporate shareholders
- (2) Board members and major private shareholders
- N/A
  (3) Subsidiaries

N/A

#### **Mergers and Acquisitions**

Fiscal year under review (from April 1, 2006 to March 31, 2007)

- 1. Name and business of company acquired, main reasons for acquisition, date of acquisition, legal form of acquisition, name of company after acquisition, and percentage of voting rights acquired
  - (1) Name and business of the acquired company Tokai Seiko Co., Ltd. Light metal processing
  - (2) Main reasons for acquisition
  - To provide products of better quality and bolster cost competitiveness
  - (3) Date of acquisition
  - July 1, 2006
  - (4) Legal form of acquisition Share exchange
  - (5) Name of the company after acquisition
  - Ahresty Corporation
  - (6) Share of voting rights acquired
  - 100%
- **2.** Period when the results of the acquired company are included in the consolidated financial statements From July 1, 2006 to December 31, 2006

3. Breakdown of acquisition costs	
Consideration for the acquisition	
Shares of Ahresty	¥3,235 million
Direct payments required for acquisition	
Compensation related to calculation of share exchange ratio, etc.	¥5 million
Acquisition costs	¥3,241 million

#### 4. Exchange ratio by share type and method of calculation, and number and assessed value of shares delivered

(1) Type of shares and share exchange ratio

Common share Ahresty 1: Tokai Seiko 7

- (2) Method for calculating the exchange ratio
  - The share exchange ratio was calculated based on a general consideration of valuations using market price methods (stock market average method for Ahresty and Guideline Public Company method for Tokai Seiko), adjusted net assets method, and the discounted cash flow method.
- (3) Number and assessed value of shares delivered

1,117,550 shares ¥3,235 million

#### 5. Amount of goodwill or negative goodwill generated, reason for goodwill/negative goodwill, method and period of amortization

(1) Negative goodwill¥549 million(2) ReasonThe amount

The amount of negative goodwill is the net value of the assets and liabilities taken over from the acquired company calculated based on the market values on the acquisition date minus the costs of acquisition.

#### (3) Method and period of amortization To be amortized equally over five years

6. Breakdown of assets and liabilities taken over on the acquisition date				
(1) Assets		(2) Liabilities		
Accounts receivable	¥1,028 million	Bills payable ¥302 millic		
Machinery and equipment	¥1,369 million	Accounts payable ¥586 millio		
Land	¥981 million	Allowances for retirement benefits ¥247 millio		
Bills receivable etc.	¥3,670 million	Bills payable for equipment, etc. ¥1,747 millic		
Total	¥7,050 million	Total ¥2,883 millic		

#### 7. Estimated influence of acquisition on consolidated income statements for fiscal year under review assuming acquisition was completed on the first day of the fiscal year

Sales and earnings information		Income before income taxes	× 400 - 1111
Sales	¥3,669 million	and others	¥420 million
Operating income	¥523 million	Net income	¥220 million
Recurring income	¥411 million	Net income per share	¥10.29

(Calculation method and important assumptions)

1.The differences between the sales and income statement figures calculated based on the assumption that the acquisition was completed on the first day of the fiscal year, and the sales and income statement figures on the income statement of the acquired company are calculated.

2.It is assumed that negative goodwill is amortized equally over five years from the first day of the fiscal year under review.

The information contained in this note has not been audited.

#### Per-Share Information

	Previous consolidated fiscal year (From April 1, 2005 to March 31, 2006)		Current consolidated fiscal year (From April 1, 2006 to March 31, 2007)
Net assets amount per share	1,644.96 yen	Net assets amount per share	2,049.46 yen
Current net income per share	202.75 yen	Current net income per share	351.15 yen
		Fully diluted net income per share	e 351.11 yen
The fully diluted net income per s were no residual securities after a		-	
Note: The basis for calculation of cur	rent term net income per share a	and fully diluted net income per sha	are are as follows.
		Previous consolidated fiscal year	Current consolidated fiscal year
		(From April 1, 2005 to March 31, 2006)	(From April 1, 2006 to March 31, 2007)
Current net income per share			
Current net income (¥ millions	)	3,796	7,528
Amount not attributed to comm	on shareholders (¥ millions)	38	-
(Of the above, directors' bonus	es by profit distribution)	(38)	(-)
Net income from common stoc	k (¥ millions)	3,758	7,528
Average number of outstandin	g shares (number of share)	18,537,185	21,438,430
Fully diluted net income per share			
Net income adjustment (¥ millio	ns)	-	-
Increase in number of common	shares (number of share)	-	2,874
(Of the above, share warrants)		_	(2,874)
Summary of potential shares of co the calculation of diluted net in have a dilutive effect		_	_

### **Notes to Consolidated Financial Statements**

#### Current status of production, orders received, and sales

#### (1) Production results

Production results by business segment for the current consolidated fiscal year are shown below.

#### Previous consolidated fiscal year Current consolidated fiscal year

	(From April 1, 2005 to March 31, 2006)	(From April 1, 2006 to March 31, 2007)	Increase / (decrease)
Business segment	Amount (¥ millions)	Amount (¥ millions)	%
Die Casting Business	79,419	109,926	28.0
Aluminum Business	6,610	9,894	49.7
Proprietary Products Business	381	381	34.6
Total	86,313	120,202	29.5

Notes: 1. Amounts of money are based on sales price as available prior to internal transfers among segments. 2. Consumption tax is not included in these amounts.

#### (2) Results of orders received

A significant part or our businesses depends on make-to-stock production based on informal orders received from customers, which are delivered (and sales recorded) for formal orders received several days prior to the date of delivery. Therefore the listing of results on orders received has been omitted.

#### (3) Sales results

Sales results by business segment for the current consolidated fiscal year are shown below.

	Previous consolidated fiscal year		
	(From April 1, 2005 to March 31, 2006)	(From April 1, 2006 to March 31, 2007)	Increase / (decrease)
Business segment	Amount (¥ millions)	Amount (¥ millions)	%
Die Casting Business	92,306	109,528	18.7
Aluminum Business	5,007	7,806	55.9
Proprietary Products Business	4,295	5,426	26.3
Total	101,609	122,761	20.8

Notes: 1. Transactions among segments have been balanced out.

2. Sales results by major customers for the past two consolidated fiscal years and the ratio of their sales to overall sales are as follows. Provious consolidated fiscal year Current consolidated fiscal ves

	Trevious consonuateu riscar year			
	(From April 1, 2005 to March 31, 2006)		(From April 1, 2006 to March 31, 2007)	
Customer	Amount (¥ millions)	%	Amount (¥ millions)	%
Honda Motor Co., Ltd.	13,656	13.4	19,147	15.6
Suzuki Motor Corporation	13,015	12.8	15,241	12.4

3. Consumption tax is not included in the above amounts.

## Corporate Data

#### Corporate Profile (As of March 31, 2007)

Company name	Ahresty Corporation	Paid-in capital	¥5,117.59 million
Date of establishment	November 2, 1943		(Consolidated) 3,248 (Non-Consolidated) 978

#### 🕅 Management

Board Directors and Auditors (As of June 22, 2007)

President, CEO	Arata Takahashi	Director, Executive Officer	Teiichi Hayashi	Corporate Auditor (full-time)	Nobuo Uno
Director, Senior Managing	Akira Ogi	Director,	Shigeru Furuya	Corporate Auditor (full-time)	Tsutomu Kumaki
Executive Officer	Akita Ogi	Executive Officer		Corporate Auditor	Tadao Saotome
		Director	Tadakazu Miyauchi	Corporate Auditor	Akihiko Shindoo

#### **Investor Infomation**

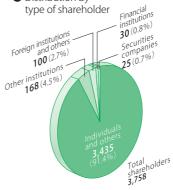
Stock Information (As of March 31, 2007)	)
ullet Number of Shares and Shareholders	

Authorized shares	60,000,000 shares
lssued shares	21,778,220 shares
Shareholders	3,758

#### • Major Shareholders (Top 10)

Name	Number of shares (Unit:1,000 shares)
Japan Trustee Services Bank. Ltd. Corporate Trust Account	1,494
Toshie Takahashi	1,075
State Street Bank and Trust Co.	776
Bank of Tokyo-Mitsubishi UFJ, Ltd.	765
The Master Trust Bank of Japan, Ltd. Corporate Trust Account	758
Honda Motor Co., Ltd.	672
Nippon Light Metal Co., Ltd.	657
Suzuki Motor Corporation	565
Mizuho Corporate Bank, Ltd.	544
Fuji Heavy ludustries Ltd.	509

#### Stock Distribution Distribution by number of shares held 1,000 units and above **32** (0.9%) 500 units and above **24** (0.6%) 5,000 units and above 11<sup>(0.3%)</sup> 100 units and above 10,000 units and above 100 (2.7%) **2**<sup>(0.1%)</sup> 50 units and above **84**<sup>(2.2%)</sup> 848 655 5 units and above **321** (85%) Total shareholders 3,758 Distribution by type of shareholder





Sumitomo-Nakanosakaue Bldg. 11th Floor, 1-38-1 Chuo, Nakano-ku, Tokyo 164-0011, Japan TEL.03-5332-6001 FAX.03-5332-6037 URL.http://www.ahresty.co.jp



